SWEDISH

medical staff news

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Bylaws vote, leadership nominations top Sept. 17 annual meeting agenda

The medical staff will vote on a series of Bylaws amendments at the annual meeting set for Tuesday, Sept. 17, from 6 to 8 p.m. in the Swedish Education and Conference Center at the Cherry Hill Campus. All medical staff members are welcome to attend. Dinner is available at 5:45 p.m.

Amendments cover a wide range of topics, including:

- Practitioner health and well-being policy
- Terms of quality review committee members
- Term limits for Medical Executive Committee members
- Removing certain co-signature requirements on AHP-created documents
- Peer review procedures
- Quality review committee procedures
- Membership and voting authority on medical staff committees
- Exemption from board re-certification requirements (adding back past grandfather date)
- Fair hearing procedures

Ballots will be given to all Active members upon their registration at the meeting. Voting will take place immediately following a presentation describing the amendments. Members must be present to cast a ballot.

The meeting will also include a report on nominees for four seats on the Medical Executive Committee, including representation in the following areas:

- Hospital-based/medical specialties
- Primary care
- Surgery and anesthesia
- Cardiovascular medicine and surgery

Nominations will also be taken from the floor and nominees will have an opportunity to make brief statements describing their qualifications. Voting in the leadership election will take place by mail or electronic ballot later this fall. MEC members serve two-year terms that begin Jan. 1.

Delinquent dictation: time for real transparency

by Clark S. Coler, M.D., chief of staff

Starting in October the complete list of those clinicians with charting deficiencies prolonged enough to result in suspension during the preceding month will be published via email to the entire Staff. This roster will be published monthly to include the suspensions occurring during that interval.

Late and incomplete dictation poses a clear and direct risk to patients. Unsigned records delay billing and compromise the economic health of the institution. The scope of this problem continues to grow despite an EMR, ample reminders, fines, and practice suspensions.

The completed medical record is a team effort and most Swedish clinicians do their part to empty their inbox at every opportunity. Others are consistently delinquent and may lack the habits, clerical support, or the motivation needed to properly manage their share of the record. Their names become familiar on a daily roster of system wide delinquencies sent discretely by the Health Information Management (HIM) department to the Swedish administration.

That discretion must end. It has effectively kept this important quality problem out of the sight and mind of our medical staff. Those are the people most affected by incomplete records and also the ones who could be most important to the solution.

Keep your name off this list by clearing your Epic in-box every chance you get. If vacation, illness, or a tight timeline for operative notes puts you on the list, act quickly to resolve the deficiency. If you see the name of a friend or colleague appear regularly, please help them to be more aware of their responsibility to all of us, and offer them advise on practices that may improve their performance.

Complete details can be found in Section 8.26 of the Medical Staff Rules & Regulations:

8.26.1 Notification of Delinquent Operative Reports
If an operative/invasive procedure report is not dictated within the 24 hours requirement, Practitioners will be notified immediately. Privileges will be restored when Health Information Management (HIM) has been notified that the dictation has been done.

8.26.2 Notification of Delinquent Records
If the record remains incomplete at the end of the 21-day period after discharge, the MEC will be notified and the Practitioner's admitting and clinical privileges will be automatically relinquished until records have been completed.

If you would like help learning to use Epic more efficiently for documentation, please contact the HIM physician liaison line at 206-386-6089 to ask questions or confirm your fax number.

Thank you for your help in improving patient safety at Swedish.

Inpatient care plans

We have developed a process to implement and document inpatient (provider) care plans. This parallels similar work with ED care plans. Care plans are intended to standardize and improve the care for patients with multiple ED visits and hospitalizations. You will see ED and inpatient care plans signposted with a new FYI type "Care Plan – Providers" on the patient's chart in Epic. This FYI will direct you to the appropriate note, filed under the new note type "Care Plan – Provider." If a care plan is in place, it is crucial that the plan be followed consistently, when medically appropriate. If you are a provider, you may be asked to participate in authoring a care plan for patients who are high utilizers of inpatient or ED services. For questions regarding inpatient care plans, contact Sarah.Bork@Swedish.org. For questions regarding ED care plans, contact Ian.Doten@Swedish.org.

Preparing for the Affordable Care Act

Open enrollment for Medicaid and health insurance coverage through the new Washington Health Benefit Exchange will begin on Oct. 1. Swedish is working with Public Health – Seattle & King County and other community partners to help patients who do not have employer-sponsored health insurance access these new health benefits. Specifically:

- Swedish **Patient Financial Advocates** are being trained and certified to enroll patients admitted in any Swedish hospital, including First Hill, Cherry Hill, Ballard, Edmonds and Issaquah. We are also developing a plan to disseminate information to uninsured patients that access care in our Emergency Departments. Starting Oct. 1, we will provide patients with information and community resources and direct them to them to Washington Healthplanfinder for enrollment.

- **Swedish Medical Group** is partnering with **Federally Qualified Health Centers (FQHCs)** and other community clinics to help manage the influx of new patients. These FQHCs have expertise in managing care for uninsured and under-insured populations and will be highly valued partners for Swedish in caring for all members of our communities.

- A summary of **Frequently Asked Questions** will be made available to all Swedish staff and medical staff after Sept. 11, and a dedicated Web page on Swedish.org will house patient materials as well as other third-party resources.

More information will be provided at the upcoming Annual Medical Staff Meeting on Tuesday, Sept. 17. Please contact Tom Gibbon with any questions.

New "Respect My Choices" card for patients

The Swedish Palliative Care Advisory Steering Team introduces the "Respect My Choices" card. The card originated with Swedish/Edmonds Advance Care Planning Consultation Team and is given to patients as part of an ongoing conversation about advance care planning. The cards are available to all Swedish departments involved with patient care. At Swedish, we strongly desire to understand and respect patient wishes and this card will function as a small reminder of the importance of advance care planning to all members of the Swedish team. To order the "Respect My Choices" card, go to the home page of Swedish Online, select the Forms drop-down menu, select Copy Center Work Order Requests, and complete the Short Form Work Order Request. The order number is: PC-13-0424-0 Palliative Care Respect My Choice card. Additional advance care planning resources are available through the Standards site: click the Standards tab on the home page, select Clinical Forms, then Patient Education. For questions, and information on how to introduce the card to your patient, contact Steering Team Project managers Sarah Cameron or Lyn Sullivan Lee.

Tech journalist blogs about stent placed at Cherry Hill

As John Vassall said upon reading this post, "Our cardiologists do a great job."

Read the blog post HERE*

Here is the key quote:

"The staff at Swedish Hospital's Cherry Hill branch are without a doubt the most caring and happy group of medical professionals I have ever dealt with in a long history of health care, and I will be writing a very nice letter to the administration. It was quite delightful to be under their ministrations."

Recognizing and reporting physician impairment

by David W. Mitchell, M.A., director, First Choice Health Physicians Assistance Program

Airline pilots put us all at risk if they show up to work impaired. Truck drivers or school bus drivers shouldn't work while they are impaired. But what about our physicians?

For a number of reasons, research has shown that physicians may be at higher risk of impairment at some point in their career than other professionals. If untreated, drug and alcohol abuse/dependence, depression and other mental illness not only significantly impacts physicians and their families, but can jeopardize patient safety and a career. Adding to this risk is the challenge that goes along with physicians who typically deny or suppress suggestions that there may be a problem.

In Washington and many other states, there are now laws that require licensed healthcare providers to report other licensed providers who commit an act of unprofessional conduct or who have a physical or mental condition that may affect their ability to practice with reasonable skill and safety. (In Washington, these reports can be made to the Washington Physicians Health Program at (800) 552-7236. For more information, see: Washington Physicians Health Program)

Our Physician Assistance Program at First Choice Health can also help before things get to that point. Free, confidential assistance is available to physicians and their family members covered by our program. We understand the unique needs of physicians, know the local and national resources, and appreciate the importance of supporting not only the well-being of the physician, but the safety of the public.

For more information, visit First Choice Physician Assistance Program.

Training required for all physicians and staff who interact with moms and/or babies at Swedish to achieve Baby Friendly Hospital Status

Swedish aspires to earn Baby Friendly status. Baby Friendly hospitals practice evidence-based breastfeeding support. Many of our patients use this criterion to choose their provider and hospital. The critical step for a hospital to earn "Baby Friendly" status is having all physicians and staff who interact with moms and/or babies complete a mandatory 3 hours of breastfeeding CME.

Swedish has joined the Evidence-Based Hospital Breastfeeding Support (EBBS) Learning Collaborative, a partnership of the Department of Health and the Breastfeeding Coalition of Washington, with support from the Washington State Perinatal Collaborative.

In order to make this easy, free, and convenient for you and your partners, Swedish with the EBBS Learning Collaborative is offering two three-hour sessions.

Tuesday, September 17, 2013
Glaser Auditorium at First Hill
Attend your choice of the identical sessions: 8:30am-noon and 1:00-4:30pm

If you are a provider who interacts with moms and/or babies at Swedish (i.e. pediatrics, anesthesia, OB/GYN, family medicine, midwife, NP, PA), please register now to attend one of these sessions. The instructor is Molly Pessl, R.N., IBCLC who is known as a dynamic and engaging presenter.

To enroll in the course: http://www.swedish.org/Breastfeedingchallenges2013

For questions about Baby Friendly Hospital designation, please contact: Julie Taraday, M.D. or Jessica McHugh, M.D.; Co-Chairs, Swedish Lactation QI Committee.

New technology at Swedish Breast Centers

By October 1, all four Swedish breast centers (Ballard, Edmonds, Swedish Breast Imaging Center at 1101 Madison, and Issaquah) will have the capability to perform digital breast tomosynthesis (DBT). Tomosynthesis is a modification of digital mammography in which the X-ray beam fans through the compressed breast and creates multiple thin slices, which are then reviewed by the radiologist. Tomosynthesis overcomes some of the limitations of 2D mammography, particularly superimposition of dense breast parenchyma, which can both mimic and hide breast cancer. Tomosynthesis has been shown to reduce false positive screening exams and to improve cancer detection. Because of the expense of the technology, the implementation of tomosynthesis will need to be phased. For questions, contact Mary Kelly, M.D., at marym.kelly@swedish.org.

The Stellar Club at Swedish

The Stellar Club is a philanthropic funded giving program established by the generosity of the McDonald and Jonsson families in 2007. The Stellar Club offers its member's high-quality amenities and access to *Stellar Club* Patient Experience Coordinators 24/7 when they are hospitalized at Swedish.

The Foundation has on staff two registered nurses with diverse clinical backgrounds to help facilitate and navigate *Stellar Club* donors through the healthcare system.

Tatiana Chernih started at the Swedish Medical Center in 2003 as a registered nurse. She has worked in the pediatric, high-risk labor and delivery, neonatal special care, and multidisciplinary surgical units. " If I made even a little bit of a difference for any one Stellar Club patient or their family by being there for them, providing reassurance, comfort and amenities, then I made a positive impact on their lives and the way they view their connection to healthcare at Swedish Medical Center and Swedish Foundation."

Gabriel Kabar Trust-Bolack has worked as a registered nurse in hospitals throughout the Seattle area. Prior to joining the Foundation team, Kabar was a member of the Flexible Staffing Department at the Swedish First Hill campus. "Providing support for our Stellar Club Members is truly a joy for me. The work that I do for our Members is a way to express our gratitude for their patronage to Swedish. Each interaction with our Members gives me an opportunity to better understand and improve the patient experience."

Some of the benefits of the program include:

- Direct access to private 24-hours a day, seven days a week *Stellar Club* Patient Experience Coordinator who will assist with your health-care coordination needs or to meet you at the emergency department.
- Curbside greeting by a *Stellar Club* Patient Experience Coordinator when visiting Swedish for surgeries or appointments.
- Access to The Bentley Family Donor Lounges & Robin's Nest Donor Lounge
- Amenities Carts stocked and delivered to patient's room with: robe, slippers and blanket, towels, personal hygiene items, snack basket stocked with fresh fruit, snacks and water and daily newspaper delivery.

For more information about the *Stellar Club* membership requirements—or for information about how your VIP patients can benefit--please contact Jennifer Nolte the Swedish Medical Center Foundation at 206-386-2738.

Swedish congratulates the following graduating Fellows

Addiction Medicine	
Abigail Plawman, M.D.	Dr. Plawman will be joining the faculty of the East Pierce County Family Medicine Residency Program in Puyallup.
Advanced Hospital Medicine	
Inna Andrews, M.D.	Dr. Andrews will be working full-time as a hospitalist at Auburn Medical Center.
Shannon Barkley, M.D.	Dr. Barkley will be working as Assistant Faculty in the Baylor Department of Family and Community Medicine in Houston, Texas.
Colon and Rectal Surgery (ACGME Accredited)	
Kelley Chuang, M.D.	Dr. Chuang has joined Sharp Memorial Hospital in San Diego, Calif.
da Vinci Robotic Surgery	
Mayank Patel, M.D.	Dr. Patel has taken a position with a group urology practice in Los Angeles, Calif. and will be working out of Mission Community Hospital in Panorama City, Calif., where he will be the head of robotic surgery.
Thoracic and Foregut Surgery	
Shaun Deen, M.D.	Dr. Deen will be an attending thoracic surgeon at Kelowna BC health system, joining a province-sponsored thoracic surgery practice.
Aditya Gupta, M.D.	Dr. Gupta will be joining a surgeon in private general surgery practice in Sioux City, Iowa.
Family Medicine Advanced Obstetrics	
Rory Bradt, D.O.	Dr. Bradt is joining a practice, North Sound Family Medicine, in Bellingham Wash.
Emily Culliney, M.D.	Dr. Culliney has been selected to join the faculty of the Family Medicine Residency Program at Nellis AFB in Las Vegas, Nev.
Amy Drumm, M.D.	Dr. Drumm will be joining St. Luke's Wood River in Ketchum, Idaho.
Michael Kopec, M.D.	Dr. Kopec will be joining Sea Mar Community Health Centers at their Everett Clinic. He will practice Family Medicine with Obstetrics and will be delivering at Providence Everett.
Abigail Masterman, D.O.	Dr. Masterman is joining the medical staff at Reddington Fairview Hospital in Skowhegan, Maine. It is a critical access hospital (25 beds) in a community of 8,000 people. She will be doing full spectrum family medicine, offering primary care of all ages with operative obstetrics.
Geriatrics (ACGME Accredited)	
Emma Swingle, M.D.	Dr. Swingle will be covering for faculty on leave at the Swedish Family Medicine Residency–First Hill.
Elizabeth Bogel Ryan, M.D.	After graduating at the end of November Dr. Bogel Ryan will be at Finger Lakes Community Health Center – Ovid Clinic in Ovid, N.Y. to complete her National Health Service Corps obligation.
Integrative Medicine	
Kevin Kless, M.D.	Dr. Kless is taking an interim Faculty position with the Swedish Family Medicine Residency-Cherry Hill.
Heart & Vascular	
Salman Azam, M.D.	Dr. Azam is joining COR HealthCare Medical Associates in Los Angeles, Calif. and will be launching the Structural Heart Program at Torrance Memorial Medical Center. Dr. Azam is currently providing per-diem interventional cardiology.
Nestor Mercado, M.D.	Dr. Mercado has joined St. Peter's Hospital in Helena, Mont.
Neuroanesthesia	
Sonya Mehta, M.D.	Dr. Mehta has joined Group Health Cooperative.
Neurosurgery – Cerebrovascular and Endovascular	
Emun Abdu, M.D.	Dr. Abdu has joined Western Neurosurgery in Tucson, Ariz.
Neurosurgery – Skull Base and Cerebrovascular	
David Grayson, M.D.	Dr. Grayson will be returning to practice in Sweden.
Neurosurgery - Complex and Minimally Invasive Spine	
Bret Ball, M.D.	Dr. Ball will be going into private practice in Portland, Ore.
Namath Hussain, M.D.	Dr. Hussain is completing his Neurosurgery Residency at Penn State Milton S. Hershey Medical Center.
Fotis Souslian, M.D.	Dr. Souslian is joining Central Minnesota Neurosciences in St. Cloud, Minn.
Neurosurgery – Ivy Brain Tumor and Spine	
Noojan Kazemi, M.D.	Unconfirmed

Welcome New Fellows

Twenty-five new Fellows joined Swedish Fellowship Programs for 2013-14. All are members of the Medical Staff in fellowship status unless otherwise indicated.

Addiction Medicine	
Eddie Espanol, M.D.	**Medical School:** Oregon Health and Science University **Residency:** Family Medicine, University of Washington
Advanced Hospital Medicine	
Asra Khan, M.D.	**Medical School:** St. Mathew's University School of Medicine, Grand Cayman **Residency:** Family Medicine, Grand Rapids Medical Education Partners, Grand Rapids, Mich.
Konstantins Kociasvili, M.D.	**Medical School:** Medical Academy of Latvia, Latvia **Residency:** Family Medicine, Swedish Covenant Hospital, Chicago, Ill.
Advanced Obstetrics	
Nisha Agrawal, M.D.	**Medical School:** Drexel University College of Medicine **Residency:** Family Medicine, UCLA Family Medicine
Zachary Baeseman, M.D.	**Medical School:** University of Wisconsin School of Medicine and Public Health **Residency:** Family Medicine, University of Wisconsin
Anita Hernandez, M.D.	**Medical School:** Baylor College of Medicine **Residency:** Family Medicine, Swedish Medical Center/Cherry Hill
Patrick Kinney, M.D.	**Medical School:** Oregon Health and Science University **Residency:** Family Medicine, Family Medicine Residency of Idaho, Boise, Idaho
Laura Pence, M.D.	**Medical School:** Ohio State University College of Medicine **Residency:** Family Medicine, Vanguard Macneal Hospital, Berwyn, Ill.
Colon and Rectal Surgery (ACGME Accredited)	
Preetha Umamaheswaran, M.D.	**Medical School:** University of Maryland School of Medicine, Baltimore, Md. **Residency:** General Surgery, Stamford Hospital, Stamford, Conn.
Minimally Invasive Colon and Rectal Surgery	
Jose Andres Cervera Servin, M.D. (Med Ed Fellow)	**Medical School:** Universidad Anahuac, Mexico **Residency:** General Surgery, American British Cowdray Medical Center, Mexico
da Vinci Robotic Surgery	
Sevan Stepanian, M.D.	**Medical School:** UCLA School of Medicine **Residency:** Urology, UCLA School of Medicine
Esophageal and Thoracic Surgery (Fellowship Council Accredited)	
Peter Baik, D.O.	**Medical School:** Kirksville College of Osteopathic Medicine, Kirksville, Mo. **Residency:** General Surgery, Arrowhead Regional Medical Center, Colton, Calif.
Daniel Davila Bradley, M.D. (Med Ed Fellow)	**Medical School:** Instituto Tecnologico y de Estudios, Mexico **Residency:** General Surgery, Tecnologico de Monterrey Escuela de Medicina, Mexico
Geriatric Medicine (ACGME Accredited)	
Jennifer Yang, M.D.	**Medical School:** Boston University School of Medicine **Residency:** University of California, San Diego, School of Medicine
Integrative Medicine	
Jennifer Abrams, M.D.	**Medical School:** University of Rochester School of Medicine **Residency:** Family Medicine, Swedish Medical Center/Cherry Hill
Neuroanesthesia	
Kathleen Agard, M.D.	**Medical School:** Stritch School of Medicine **Residency:** Anesthesia, Virginia Mason Medical Center
Neurosurgery - Complex and Minimally Invasive Spine	
Marc Moisi, M.D. (Med Ed Fellow)	**Medical School:** New York University School of Medicine **Residency:** Neurosurgery, Methodist Hospital, Houston, Texas (incomplete) **Fellowship:** Neurosurgery Research, University of Texas Medical Branch, Galveston, Texas
Shahnawaz Qureshi, D.O.	**Medical School:** Pikeville College School of Osteopathic Medicine, Pikeville, Ky. **Residency:** Neurosurgery, Arrowhead Regional Medical Center, Colton, Calif.

(Fellows continued on p. 8)

(Fellows continued from p. 7)

Neurosurgery – Epilepsy/Functional	
Erwin Mangubat, M.D.	**Medical School:** University of Illinois College of Medicine, Chicago, Ill. **Residency:** Neurosurgery, Rush University Medical Center, Chicago, Ill.
Neurosurgery – Ivy Brain Tumor/Spine	
Elizabeth Fontana, M.D.	**Medical School:** Columbia University College of Physicians & Surgeons, New York, N.Y. **Residency:** Neurosurgery, Columbia University Medical Center, New York, N.Y.
Neurosurgery – Ivy Brain Tumor	
Seymur Gahramanov, M.D. (Med Ed Fellow)	**Medical School:** Azerbaijan State Medical University, Azerbeijan **Residency:** Neurosurgery, Burdenko Neuosurgical Institute, Moscow, Russia
Neurosurgery – Skull Base & Cerebrovascular	
Parthasarathi Chamiraju, M.D. (Med Ed Fellow)	**Medical School:** Kurnool Medical College, India **Residency:** Neurosurgery, Osmania Medical College, India **Fellowship:** Neurosurgery, Miami Children's Hospital, Miami, Fla.
Sports Medicine/Physiatry	
Angela Tripp, M.D.	**Medical School:** Saba University School of Medicine, Netherland Antilles **Residency:** PM&R, Washington University School of Medicine, St. Louis, Mo.
Structural Heart	
Ronald Reiter, M.D.	**Medical School:** University of Innsbruck, Austria **Residency:** Internal Medicine, Georgetown University/Washington Hospital Center **Fellowship:** Cardiology and Interventional Cardiology, University of Minn.
Vascular Surgery	
Shahram Aarabi, M.D.	**Medical School:** New York University School of Medicine **Residency:** General Surgery, University of Washington School of Medicine

Flett named executive director

It is with great pleasure that I announce the promotion of Elizabeth (Betty Jo) Flett to the position of Executive Director, Swedish Seattle (our First Hill and Cherry Hill campuses) Perioperative and Cardiovascular Services.

Previously, Betty Jo was Administrative Director of Perioperative and Cardiovascular Services at the Cherry Hill campus. She will now, additionally, oversee Perioperative Services at the First Hill campus. Betty Jo has served over 35 years in Nursing leadership and healthcare administration. She began work at Providence Seattle Medical Center in 1975 as both a manager and director of Critical Care from 1977-1995. From 1995-2007, Betty Jo served as Director of Cardiovascular Nursing Units and Imaging Departments. Since 2007, she has been a Director and Administrative Director of Cherry Hill Surgical Services and the Swedish Heart and Vascular Institute's Clinical Services.

In her new role, Betty Jo will report to June Altaras, Chief Operating Officer of the Swedish First Hill campus, as well as the Chief Nursing Officer for the Swedish System. Patrice Tynes, R.N., and Penny Neil, R.N., will continue in their current areas of oversight at the First Hill campus and will report to Betty Jo. In addition, Mary Fearon, R.N., will now be the Director of Perioperative Services at the Cherry Hill Campus and also report to Betty Jo.

Please join me in congratulating Betty Jo and supporting her in this new leadership role.

Todd Strumwasser, M.D.

Welcome new medical staff members

Help welcome practitioners who joined the medical staff in August.

To admit a patient to Swedish, call 206-386-6090.

Kudos

John Vassall, M.D., chief medical officer, was recently named one of eight new members of the American Hospital Association's (AHA) Board of Trustees. Dr. Vassall was named to a three-year term that begins Jan. 1. He has been a member of the AHA's Regional Policy Board 9 since 2011, and is a member of both the Washington State Hospital Association and the Washington State Medical Association.

CME spotlight

Upcoming CME Conferences

Intensive Update in Neurology, 2013
Thursday and Friday, Sept. 12-13

Best Practice: Managing Early Breastfeeding Challenges
Tuesday, Sept, 17

Telehealth: Improving Access to Healthcare
Friday, Sept. 20, 2013

Swedish Orthopedic Institute Third Annual Joint Replacement Lecture
Thursday, Sept. 26

17th Annual Pain Management Symposium: Sherlock and the Mystery of Pain
Friday, Sept. 27

11th Annual West Coast Colorectal Cancer Symposium
Friday, Oct. 25

The Transradial Approach: A Case-based and Hands-on Training Course
Friday and Saturday, Nov. 8-9

Diabetes Management Update 2013
Friday, Nov. 15

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(CME continued from p. 9)

Controversies in Neurological Restoration: Clinical Strategies and Case Presentations
Friday, Nov. 22

Otolaryngology for the Primary-Care Physician
Friday, Nov. 22

CME Series

Cancer Conference Series
12 sub-series | First Hill, Cherry Hill, Ballard, Issaquah and Highline

Combined Campus Cardiovascular Conference Series
2nd & 3rd Thursdays | Cherry Hill

Grand Rounds
2nd Thursdays | First Hill, Ballard and Issaquah

Medical Ethics Conference Series for Health-care Providers
4th Wednesdays | First Hill, Ballard, Edmonds and Issaquah

Swedish Neuroscience Institute Grand Rounds
1st & 3rd Thursdays | Cherry Hill

For the most up-to-date information, visit: www.swedish.org/CME.

Standards News

Click here for a summary of Clinical Standards recently adopted or amended and links to each Standard.

Standards are published as soon as possible after final adoption. All Swedish Standards are accessible at http://standards.swedish.org or by going to the Swedish intranet page and clicking on "Standards."

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